

Agenda: Measurement Framework Steering Team

Date: 07/29/2019

Topic 1: Welcome and Agenda (1:00-1:20)

- Welcome
- Review of agenda and arc of work
- Review of Meeting #1 summary
 - Does anyone have any comments or questions on this meeting summary?
- Steering Team agreements

Topic 2: Role and Decision-Making (1:20-1:40)

Purpose: Clarify role and decision-making approach of the Steering Team

Topic 3: Desired Elements of a Measurement Framework for a Healthier Minnesota (1:40-3:05)

Purpose: Begin to identify desired elements of the Minnesota measurement framework

Measurement framework model presentations (1:40-2:20)

- Health Opportunity and Equity (HOPE) Initiative – Olivia Jefferson
- Robert Wood Johnson Foundation (RWJF) Vision to Action – Janet Silversmith
- Institute of Medicine (IOM) Vital Signs: Core Metrics for Health and Health Care Progress – David Satin
- Centers for Medicare & Medicaid Services (CMS) Meaningful Measures – Julie Sonier

Identify desired elements of the Minnesota measurement framework (2:20-3:05)

- Small group discussions
 - Share with your group which one element across all frameworks stood out most to you.
 - What elements of these frameworks do you see as a good fit for Minnesota?
 - If you were designing a framework for Minnesota, what three domains would you choose? These do not have to be from the models the group reviewed.
- Large group discussion
 - What were some things that your group discussed?
 - Where did you see any shared elements of interest?
 - Where were some areas where your views differed?

A G E N D A

Break (3:05-3:15)

Topic 4: Defining the Framework (3:15-3:30)

Purpose: Refine our definition of a measurement framework

- Are we getting closer to defining this framework?
- Any further refinement in light of our framework model discussions?

Topic 5: Introduction of Governance Topic (3:30-3:45)

Purpose: Prepare for the focus of the September meeting

- What implications or questions about governance and decision-making do you have in light of our discussion of desired elements of the Minnesota framework?

Topic 6: Public Comments (3:45-3:50)

Topic 7: Closing (3:50-4:00)



Measurement Framework

Steering Team Meeting #2

July 29, 2019

PROTECTING, MAINTAINING AND IMPROVING THE HEALTH OF ALL MINNESOTANS



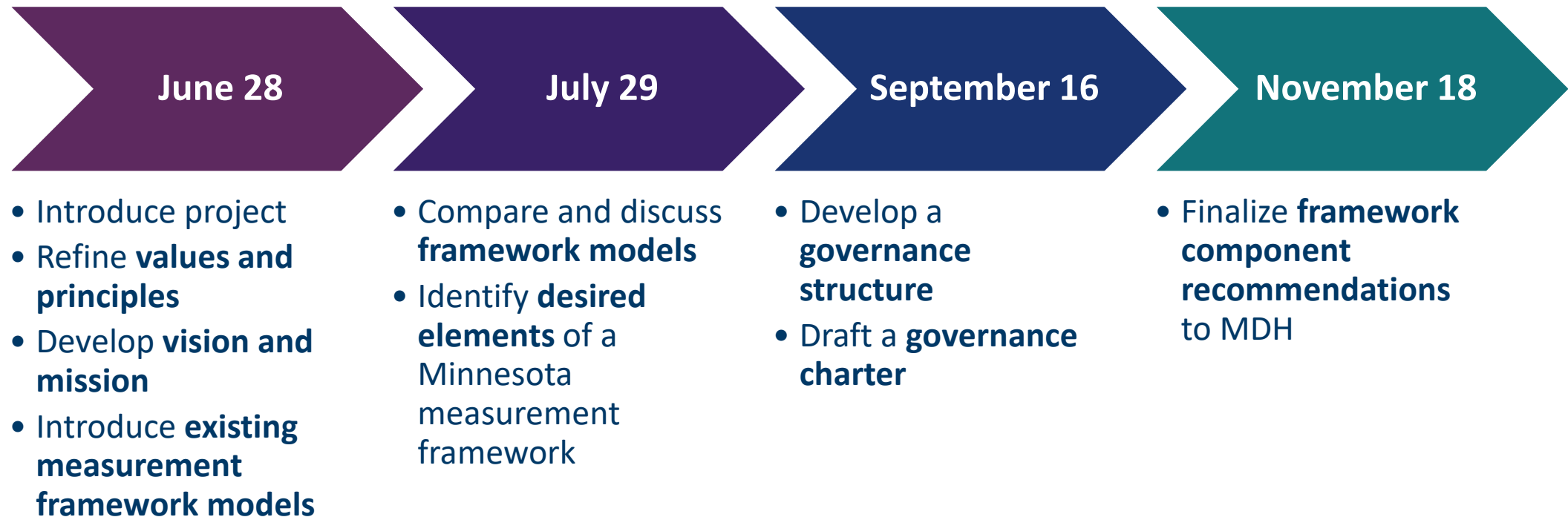
1. Welcome and Agenda
2. Role and Decision-Making
3. Desired Elements of a Measurement Framework for a Healthier Minnesota
4. Defining the Framework
5. Introduction of Governance Topic
6. Public Comments
7. Closing

Turnlane provides consultative **strategic and operational support** to organizations working at the forefront of **innovation in health, aging, and social justice.**



- **Alex Clark**, Founder and Lead Strategist
- **Cassandra Canaday**, Strategist and Analytics Lead

Where we are going



Steering Team members:



- Shared their **experience, perspectives, and thoughts on the potential of the framework project.**
- Reviewed the **values and principles** developed in Phase 1 and discussed opportunities for refinement.
- Provided feedback on a **measurement framework definition** and discussed aspects of the framework **mission and vision.**
- Signed up to review **existing measurement framework models** to inform the next meeting.

Steering Team agreements

- Our work is on behalf of **Minnesota's citizens**, the ultimate stakeholders.
- We **test our assumptions and inferences**.
- We **respect** ourselves, each other, and the groups' process.

Mindset



- We encourage **constructive, adaptive thinking**.
- We are sensitive to the fact that **everyone deserves to be heard**.

Verbalizing



- We **maximize our time** by coming to meetings having completed any homework assignments.
- We always **start meetings on time**.

Preparedness

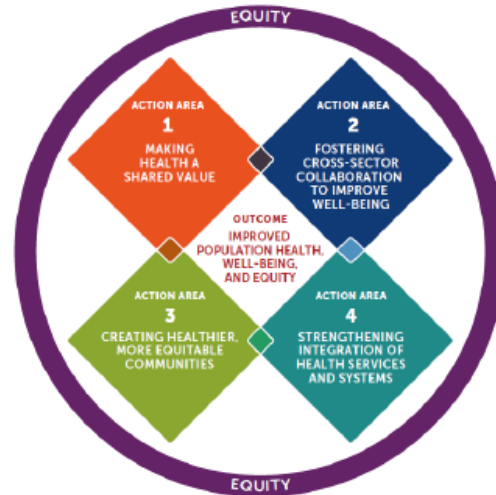
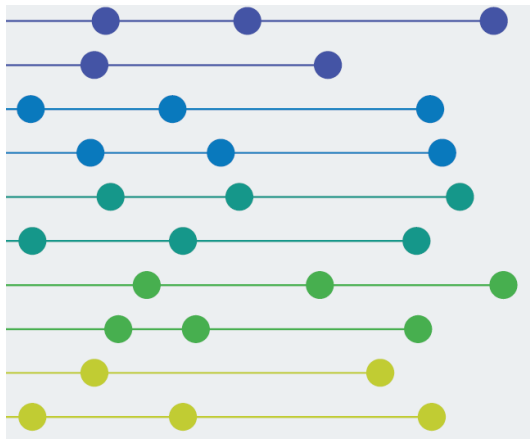


Role and decision-making



Framework model reviews

National Collaborative for Health Equity: The Health Opportunity and Equity (HOPE) Initiative



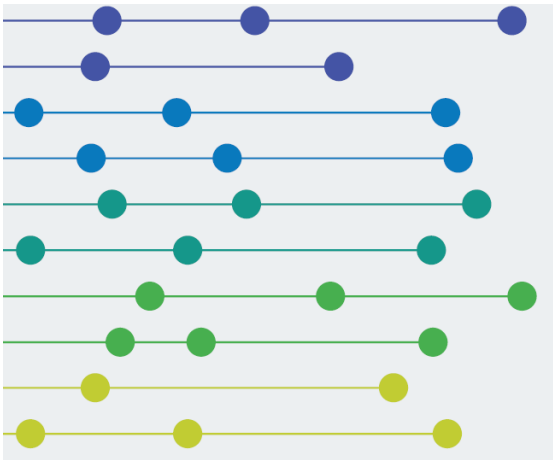
Robert Wood Johnson Foundation (RWJF): Vision to Action Framework

Institute of Medicine of the National Academies (IOM) Vital Signs: Core Metrics for Health and Health Care Progress



Centers for Medicare & Medicaid Services (CMS) Meaningful Measures

HOPE Initiative



- Reviewers: Olivia Jefferson, Marcus Thygeson, Maiyia Yang Kasouaher
- Alignment: General alignment; little about health care in HOPE
- Desirable features: Asset-based approach, equity lens, social and structural determinants of health, culture of health
- Actionability: Fosters cross-sectoral collaborations
- Adoption: Consider adopting portions of HOPE and adding them to our existing measurement system
- Key question: How might **health care** see themselves in the HOPE framework?

RWJF Vision to Action



- Reviewers: Bill Adams, Courtney Jordan Baechler, Rahul Koranne, Janet Silversmith
- Alignment: General alignment; RWJF is action-oriented
- Desirable features: Action areas, drivers, measures
- Actionability: Fosters collaboration and partnership
- Adoption: Consider adopting RWJF with modifications
- Key question: Are we **tweakers** or **visionaries**, are we taking a **step** or making a **leap**, are we **evolutionary** or **revolutionary**?

IOM Vital Signs: Core Metrics for Health and Health Care Progress



- Reviewers: David Satin, Marcus Thygeson, Tyler Winkelman
- Alignment: General alignment; IOM does not emphasize health equity, and connection and collaboration
- Desirable features: Core measure set, triple aim
- Actionability: Fosters cross-sectoral collaborations and partnerships
- Adoption: Consider adopting the IOM framework with modifications
- Key question: How would **funding** be leveraged to encourage cross-sectoral approaches?

CMS Meaningful Measures



- Reviewers: Scott Keefer, Julie Sonier
- Alignment: General alignment; CMS does not emphasize health equity, and connection and collaboration and is focused on health care
- Desirable features: Strategic goals, cross-cutting criteria, overarching measurement categories, visual model
- Actionability: Informs strategic investments, not a useful model for cross-sectoral collaborations
- Adoption: The Minnesota framework should be informed by the best of the measurement frameworks under review
- Key question: What is the **there** we are trying to get to, **how** do we get from here to there, and **what** will it take to get there?

Elements of a Framework

Measures

Measures are the factors that will be tracked to gauge progress.

Domains

Domains are the categories under which each measure sits.

Definition & Properties

- Mission, vision, values, principles
- Scope
- Balance of health care and social determinants of health
- Intended utility by multiple “audiences”
- Action orientation



Structural Features

- Hierarchy
- Number of Domains
- Color Coding vs. Uniform
- Shape of Visual Summary



Small group discussion



- Share with your group which **one element** across all frameworks stood out most to you.
- What elements of these frameworks do you see as a **good fit for Minnesota?**
- If you were designing a framework for Minnesota, what **three domains** would you choose? These do not have to be from the models the group reviewed.

Large group discussion



- What were some **things that your group discussed?**
- Where did you see any **shared elements of interest?**
- Where were some areas where your **views differed?**



June: What is a measurement framework?

Definition: A structure that contains a set or sets of measures that...

1. Will be used by many to inform decision-making, action and accountabilities to:

- Improve individual health outcomes
- Improve population health outcomes
- Reduce health inequities
- Improve health care quality and patient experience
- Reduce costs for patients, health care providers and purchasers
- Spur innovation
- Other...



June: What is a measurement framework?



2. When measured over time, demonstrate improvement, opportunities for further action or catch an eroding trend

- Some measures will be publicly reported
- Some efforts may use the framework structure to determine measures, but these may not be publicly reported

What is a measurement framework for health and health equity?



- ❖ A **set of domains** that together form a structure for identifying **appropriate and meaningful measures of health and health equity** for the **whole population** of Minnesota.
- ❖ Reflects the understanding that a broad range of **systems and social, economic, and environmental factors** create, influence, and perpetuate the health status of **individuals and communities**.
- ❖ Expresses a set of **values and principles** that guide **decision-making** for the framework and **connected collaborative efforts** to improve health and health equity.

What is a measurement framework for health and health equity?

The measurement framework will:

- Clearly frame the **range of factors** that need to be addressed to “**move the needle**” on health outcomes
- Be informed by those experiencing the **most negative health outcomes**, and reflect the **lived experience of people**
- Uncover factors that **historically have been obscured or ignored**
- Enable the establishment of **health improvement goals**
- Inform **decision-making, action and accountability** to drive:
 - Allocation of resources and strategic investments
 - Intentional action (working on the right things)
 - New and expanded partnerships, collaboration, and other alignment of efforts
 - Innovation



What is a measurement framework for health and health equity?



The measurement framework will:

- **Demonstrate improvement or catch eroding trends for:**
 - Social, economic, and environmental factors that impact health
 - Population health outcomes
 - Health inequities
 - Health care delivery and other systems
- **Frame public communication about health improvement efforts**
 - With easy to understand graphic depiction

Values, principles, mission, vision



Measurement framework values, principles, vision, and mission

MEETING 1 DISCUSSION NOTES

MDH transcribed content from the notes that Steering Team members and public observers recorded during their small group discussions at the first Steering Team meeting on June 28. MDH also included content from pre-meetings with Steering Team members who were unable to attend the June meeting.

Discussion #1. Values and principles refinement

What language or concepts need clarification, or need to be added?

Clarifications:

- What we mean when we're talking about health equity and health
- Innovation and efficiency (values can mean different things)
- Fairness as determined by who?
- Principle # 1 – more (declarative?) A measure framework should reflect that health is broader than framework
- Values and principles are solid
 - What should be explicitly stated/emphasized more, and what is already there/implied?
 - Access, cultural responsiveness, and accountability are important values/concepts

- **More work is needed to fully incorporate equity** (e.g., including a definition that is inclusive of the many aspects of equity such as race, ethnicity, disability, and more); and
- The **principles** are largely focused on health and health care and **need to be expanded to include health broadly.**



Given the elements/domains you chose, **what implications or questions about governance** and decision-making does this bring up?



Steering Team reflections



Next meeting:

September 16, 1-4pm
at HIWAY Federal Credit
Union

- Develop a governance structure
- Draft a governance charter

Resources:

- Measurement Framework webpage (<https://www.health.state.mn.us/data/hcquality/measfrmwk>)
- GovDelivery: Statewide Quality Reporting and Measurement System
- Email health.sqrms@state.mn.us

Thank you.